# A FINANCIALLY BALANCED BONUS-MALUS SYSTEM 

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#### Abstract

The premiums for a bonus-malus system which stays in financial equilibrium over the years are calculated. This is done by minimizing a quadratic function of the difference between the premium for an optimal BMS with an infinite number of classes and the premium for a BMS with a finite number of classes, weighted by the stationary probability of being in a certain class, and by imposing various constraints on the system.


## Keywords

Bonus-malus; quadratic programming; stationary distribution; negative binomial.

## 1. INTRODUCTION

Lemaire and Zi (1994) analyze 30 bonus-malus systems (BMS) from around the world, with respect to four measures : the relative stationary average premium level, the coefficient of variation of the insured's premium, the efficiency of the system and the average optimal retention. They show that these measures are all positively correlated. They also conclude that "an apparently inescapable consequence of the implementation of a BMS is a progressive decrease of the observed average premium level, due to a concentration of policyholders in the high-discount classes".

At the end of 30 years, the average premium level for a policyholder goes from around $70 \%$ of the starting premium level for Belgium to a low of $40 \%$ for Japan. This financial imbalance results from penalties that are not severe enough for bad drivers.

[^0]In this note, we report on the construction of three hypothetical BMS which have the property of staying financially balanced over the years. Sammartini (1990) also considers the problem of constructing a BMS which is financially balanced. He does this by permitting a driver to move to a lower class only if the claim frequency of his preceding class is lower than a fixed value.

We achieve a bonus-malus system financially balanced over the long term by using the premiums as parameters of the model. The premium for each class will be determined in such a way that the total premiums received should be at least equal to $100 \%$ of the initial premium after a certain number of years.

This note is organized as follows. Section 2 introduces the notation and presents the model used. Section 3 reports the results of a simulation to calculate the number of policyholders in each class at periodic intervals, from which the stationary distribution can be estimated. Section 4 uses this information to construct an optimal BMS with a finite number of classes, with certain constraints imposed on the premiums so that the BMS is financially balanced at the end of a fixed time horizon. Finally, we present some concluding remarks.

## 2. definition of the BMS

Let $n$ represent the number of classes of the system. The premium for class $i, i=1$, $\ldots, n$, is equal to the product of a base premium $P$ and a fraction $0.01 \times C_{i}$. A driver in class $i$ pays a premium equal to $0.01 \times C_{i} \times P$.

Let $N_{t}$ be the number of accidents a policyholder has during the period $[t-1, t)$. We will assume that $N_{t}$ has a Negative Binomial (NB) distribution with parameters ( $a=1.0923183, b=7.70077$ ). These parameter values were derived from the data of Weber (1970).

In this note, we will consider three BMS:
A) BMS1 is a system with 18 classes ( $n=18$ ). The premium corresponding to class 10 is equal to the base premium $P$, so that $C_{10}=100$. A new driver will start in this class. The class of a driver will be modified each year according to the following transition rules:

1. a driver with no accident during a year goes down one class.
2. a driver goes up by two classes for the first accident in a year and by three classes for each subsequent accident in that year.
To model this system, let us denote by $Y_{t}$ the class of a driver for the period $\left[t, t+1\right.$ ). This process $Y_{t}$ is thus defined by the following equation

$$
\begin{gathered}
Y_{0}=10 \\
Y_{t}=Y_{t-1}+3 N_{t}-1, t \geqslant 1
\end{gathered}
$$

with a minimum value of 1 and a maximum value of 18 .
BMS1 is similar to the old Belgian BMS except that this one had the additional restriction that a driver not responsible for any accident during 4 consecutive years, and whose class is higher than 10 , will go back to class 10 .
B) BMS2 is a system similar to BMS1, but with a higher penalty for an accident. A driver will go up by 3 classes for the first accident in a year and by 4 classes for each subsequent accident in that year, so that $Y_{t}$ is defined by

$$
\begin{gathered}
Y_{0}=10 \\
Y_{t}=Y_{t-1}+4 N_{t}-1, t \geqslant 1
\end{gathered}
$$

C) BMS3 is a system with the same rules as BMS2 but with 24 classes.

## 3. Stationary distribution

When the random variables (r.v.) $N_{1}, \ldots, N_{t}$ (defined in section 1) are independent, the stationary distribution of a BMS can be computed using Dufresne's (1988) recursive procedure, as eigenvector of the transition matrix or as limit value of the transition matrix. In the model where the r.v. $N_{1}\left|\lambda, \ldots, N_{t}\right| \lambda$ have a Poisson distribution and $\lambda$ follows a gamma distribution, the unconditional r.v. $N_{1}, \ldots, N_{t}$, which follow a negative binomial distribution, are dependent.

To estimate the number of drivers in each class after a large number of years, we must therefore resort to simulation. We start with an hypothetical portfolio of 100,000 drivers initially in class 10 and simulate for each of them their claim experience over the next 40 years, using the NB $(1.0923183,7.70077)$ distribution. Table 1 contains the simulated number of drivers in each class for BMS1 after 10 , 20,30 and 40 years. The number of drivers in each class in year 40 is divided by 100,000 to estimate the stationary probability of being in class $i$, denoted $f_{i}$ (last column of Table 1). Tables 2 and 3 contain the same information for BMS2 and BMS3 respectively. The period of 40 years was chosen as the approximate average driving career of a policyholder.

TABLE 1
Number of drivers at time $t$ for BMS 1

| Class $\backslash t$ | 10 | 20 | 30 |  | 40 |
| :---: | ---: | ---: | ---: | ---: | ---: |
| 1 | 40544 | 61141 | 66085 | 66229 | $f_{i}$ |
| 2 | 0 | 9024 | 5471 | 5658 | 0.66229 |
| 3 | 24855 | 5431 | 6140 | 7675 | 0.05658 |
| 4 | 0 | 1197 | 4049 | 2246 | 0.07675 |
| 5 | 0 | 6146 | 1681 | 1985 | 0.02468 |
| 6 | 14526 | 745 | 1104 | 2487 | 0.02487 |
| 7 | 0 | 326 | 2780 | 992 | 0.00992 |
| 8 | 0 | 4104 | 666 | 823 | 0.00823 |
| 9 | 8518 | 227 | 523 | 1703 | 0.01703 |
| 10 | 14 | 261 | 2151 | 648 | 0.00648 |
| 11 | 36 | 2986 | 482 | 661 | 0.00661 |
| 12 | 4759 | 289 | 543 | 1433 | 0.01433 |
| 13 | 98 | 461 | 1759 | 676 | 0.00676 |
| 14 | 238 | 2203 | 682 | 840 | 0.00840 |
| 15 | 2885 | 663 | 886 | 1349 | 0.01349 |
| 16 | 520 | 1086 | 1627 | 1078 | 0.01078 |
| 17 | 1131 | 1907 | 1398 | 1492 | 0.01492 |
| 18 | 1876 | 1803 | 1973 | 2025 | 0.02025 |

TABLE 2
Number of drivers at time $t$ for BMS2

| Class $\backslash t$ | 10 | 20 | 30 | 40 | $f_{i}$ |
| :---: | ---: | ---: | ---: | ---: | ---: |
| 1 | 40320 | 51217 | 56205 | 56351 | 0.56351 |
| 2 | 0 | 8798 | 3738 | 4881 | 0.04881 |
| 3 | 0 | 3731 | 4173 | 4744 | 0.04744 |
| 4 | 24881 | 3974 | 7682 | 5314 | 0.05314 |
| 5 | 0 | 1007 | 1828 | 2056 | 0.02056 |
| 6 | 0 | 7465 | 1622 | 3218 | 0.03218 |
| 7 | 0 | 1099 | 1477 | 1800 | 0.01800 |
| 8 | 14587 | 758 | 3867 | 1488 | 0.01488 |
| 9 | 5 | 620 | 1072 | 1238 | 0.01238 |
| 10 | 79 | 5480 | 1037 | 2453 | 0.02453 |
| 11 | 8510 | 615 | 1062 | 1227 | 0.01227 |
| 12 | 277 | 799 | 2949 | 1264 | 0.01264 |
| 13 | 542 | 1043 | 1135 | 1398 | 0.01398 |
| 14 | 1168 | 3766 | 1353 | 2257 | 0.02257 |
| 15 | 4668 | 1336 | 1782 | 1650 | 0.01650 |
| 16 | 1795 | 1876 | 2903 | 2164 | 0.02164 |
| 17 | 3065 | 2656 | 2573 | 2797 | 0.02797 |
| 18 |  | 3760 | 3542 | 3700 | 0.03700 |

TABLE 3
Number of drivers at time $t$ for BMS3

| Class $\backslash t$ | 10 | 20 | 30 |  | 40 |
| :---: | ---: | ---: | ---: | ---: | ---: |
| 1 | 40435 | 51266 | 56289 | 56019 | 0.56019 |
| 2 | 0 | 8896 | 3638 | 5137 | 0.05137 |
| 3 | 0 | 3660 | 3958 | 4488 | 0.04488 |
| 4 | 24747 | 4019 | 7784 | 4998 | 0.04998 |
| 5 | 0 | 831 | 1595 | 1754 | 0.01754 |
| 6 | 0 | 7503 | 1440 | 3540 | 0.03540 |
| 7 | 0 | 880 | 1076 | 1497 | 0.01497 |
| 8 | 14514 | 497 | 4090 | 1079 | 0.01079 |
| 9 | 0 | 220 | 654 | 732 | 0.00732 |
| 10 | 0 | 5810 | 497 | 2772 | 0.02772 |
| 11 | 0 | 248 | 402 | 596 | 0.00596 |
| 12 | 8675 | 131 | 3338 | 542 | 0.00542 |
| 13 | 0 | 91 | 338 | 494 | 0.00494 |
| 14 | 0 | 4259 | 325 | 2256 | 0.02256 |
| 15 | 1 | 101 | 332 | 497 | 0.00497 |
| 16 | 4973 | 144 | 2764 | 494 | 0.00494 |
| 17 | 1 | 234 | 412 | 591 | 0.00591 |
| 18 | 29 | 3094 | 489 | 1973 | 0.01973 |
| 19 | 71 | 298 | 676 | 776 | 0.00776 |
| 20 | 2850 | 515 | 2276 | 1034 | 0.01034 |
| 21 | 198 | 854 | 985 | 1296 | 0.01296 |
| 22 | 425 | 2447 | 1486 | 2239 | 0.02239 |
| 23 | 998 | 1512 | 2087 | 2143 | 0.02143 |
| 24 | 2083 | 2490 | 3069 | 3053 | 0.03053 |

## 4. OPTIMAL BMS

Lemaire (1985) has shown that in an optimal BMS, with an infinite number of classes, the premium for a driver who had $N$ accidents in $t$ years was given by

$$
\frac{b}{a} \frac{a+N}{b+t} \times P
$$

He also showed that this optimal BMS was financially balanced, i.e. the average premium received each year by the insurer was $100 \% P$. With our estimated values for the parameters $a$ and $b$, we find in Table 4 the percentages of $P$ for the optimal premium for $N \leq 4$ and $t \leq 9$.

TABLE 4
Optimal weight $100 \times C_{(N, t)}$

| $t \backslash N$ | 0 | 1 | 2 | 3 | 4 |
| :---: | ---: | ---: | ---: | ---: | ---: |
| 0 | 100.00 |  |  |  |  |
| 1 | 88.51 | 169.53 | 250.56 | 331.59 | 412.61 |
| 2 | 79.38 | 152.06 | 224.73 | 297.41 | 370.08 |
| 3 | 71.96 | 137.85 | 203.73 | 269.61 | 335.50 |
| 4 | 65.81 | 126.07 | 186.32 | 246.57 | 306.82 |
| 5 | 60.63 | 116.14 | 171.65 | 227.16 | 282.66 |
| 6 | 56.21 | 107.66 | 159.12 | 210.58 | 262.03 |
| 7 | 52.38 | 100.34 | 148.30 | 196.25 | 244.21 |
| 8 | 49.05 | 93.95 | 138.35 | 183.75 | 228.65 |
| 9 | 46.11 | 88.32 | 130.54 | 172.75 | 214.96 |

We can approximate each BMS introduced in section 2 by a table of the same form as Table 4. Those tables give, for each value of $N=0,1,2,3,4$ and $t=1, \ldots, 9$ the percentage $C_{i}$ of the premium $P$ paid by a driver who had $N$ accidents by time $t$ and who is in class $i$. Note that the initial class for a driver is always class 10.

Table 5 approximates BMS1. For certain values of $N$ and $t$, many classes are possible, since the class in which a driver is, depends not only on the total number of accidents $N$ but also on the way these accidents are distributed among the $t$ years. For example, a driver who has 4 accidents in the first two years can be in class 17 or 18 at the end of the second year. He will be in class 17 if these accidents are distributed as $\left(N_{1}, N_{2}\right)=(4,0)$, but he will be in class 18 , if these accidents are distributed any other way. This problematic situation can occur when there are many accidents ( $N \geqslant 4$ ), but its probability is very small.

TABLE 5
Approximation for SBM1

| $t \backslash N$ | 0 | 1 | 2 | 3 | 4 |
| :---: | :--- | :--- | :--- | :--- | :--- | :--- |
| 0 | $C_{10}$ | $C_{12}$ | $C_{15}$ | $C_{18}$ | $C_{18}$ |
| 1 | $C_{9}$ | $C_{13}$ | $C_{14}$ | $C_{17}$ | $C_{18}$ |
| 2 | $C_{8}$ | $C_{10}$ | $C_{13}$ | $C_{16}$ | $C_{18}$ |
| 3 | $C_{6}$ | $C_{9}$ | $C_{12}$ | $C_{15}$ | $C_{18}$ |
| 4 | $C_{5}$ | $C_{8}$ | $C_{11}$ | $C_{14}$ | $C_{17}$ |
| 5 | $C_{4}$ | $C_{7}$ | $C_{10}$ | $C_{13}$ | $C_{16}$ |
| 6 | $C_{3}$ | $C_{6}$ | $C_{9}$ | $C_{12}$ | $C_{15}$ |
| 7 | $C_{2}$ | $C_{5}$ | $C_{8}$ | $C_{11}$ | $C_{14}$ |
| 8 | $C_{4}$ | $C_{7}$ | $C_{10}$ | $C_{13}$ |  |
| 9 |  |  |  |  |  |

As a general rule, we will then choose the highest class in which a driver can be. It also corresponds to the most probable class. With our estimated values for the parameters of the NB distribution, we find, for a driver with 4 accidents in 2 years, that the probability of being in class 17 is 0.000105747 (only when $\left(N_{1}, N_{2}\right)=$ $(4,0)$ ), while that of being in class 18 is 20 times higher ( 0.00222068 ). Class 18 will also be the class of all drivers with more than 4 accidents in the first year and none in the second year.

A problematic situation can also occur when the bottom class is reached for longer driving periods. In this study, we limited the time horizon to $t=9$ years. But with BMS1, a policyholder who has only one accident in 12 years could be in class 3,2 or 1 the following year, depending on whether this accident occurred in year 12,11 or before. This situation will occur more frequently than that discussed previously, if we consider long driving periods.

Similarly, we can construct Table 6 to approximate BMS2 and Table 7 for BMS3. To find the optimal values of $C_{i}$ of Tables 5,6 and 7, we will minimize for all $(N, t)$, the quadratic error between the premium in a system with an infinite number of classes,

$$
\frac{b}{a} \frac{a+N}{b+t} \times P,
$$

and that paid in the approximating BMS, $0.01 \times C_{i} \times P$, weighted by $f_{i}$, the stationary probability of being in class $i$.

It is equivalent to minimize the quadratic function

$$
\sum_{(N, t)} f_{i} \times\left[C_{i}-100 C_{(N, t)}\right]^{2}
$$

on the variables $C_{i}$; we will impose certain constraints on the BMS :

1. The constraints $C_{i+1}-C_{i} \geqslant 0, i=1, \ldots, n-1$ will ensure that the premium increases with the class.

TABLE 6
Approximation for SBM2

| $\boldsymbol{H} N$ | 0 | 1 | 2 | 3 | 4 |
| :---: | :--- | :--- | :--- | :--- | :--- |
| 0 | $C_{10}$ |  |  |  |  |
| 1 | $C_{9}$ | $C_{13}$ | $C_{17}$ | $C_{18}$ | $C_{18}$ |
| 2 | $C_{8}$ | $C_{12}$ | $C_{16}$ | $C_{18}$ | $C_{18}$ |
| 3 | $C_{7}$ | $C_{11}$ | $C_{15}$ | $C_{18}$ | $C_{18}$ |
| 4 | $C_{6}$ | $C_{10}$ | $C_{14}$ | $C_{18}$ | $C_{18}$ |
| 5 | $C_{5}$ | $C_{9}$ | $C_{13}$ | $C_{17}$ | $C_{18}$ |
| 6 | $C_{4}$ | $C_{8}$ | $C_{12}$ | $C_{16}$ | $C_{18}$ |
| 7 | $C_{3}$ | $C_{7}$ | $C_{11}$ | $C_{15}$ | $C_{18}$ |
| 8 | $C_{2}$ | $C_{6}$ | $C_{10}$ | $C_{14}$ | $C_{18}$ |
| 9 | $C_{1}$ | $C_{5}$ | $C_{9}$ | $C_{13}$ | $C_{17}$ |

TABLE 7

APPRoximation for SBM3

| $t \backslash N$ | 0 | 1 | 2 | 3 | 4 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 0 | $C_{10}$ |  |  |  |  |
| 1 | $C_{9}$ | $C_{13}$ | $C_{17}$ | $C_{21}$ | $C_{24}$ |
| 2 | $C_{8}$ | $C_{12}$ | $C_{16}$ | $C_{20}$ | $C_{24}$ |
| 3 | $C_{7}$ | $C_{11}$ | $C_{15}$ | $C_{19}$ | $C_{23}$ |
| 4 | $C_{6}$ | $C_{10}$ | $C_{14}$ | $C_{18}$ | $C_{22}$ |
| 5 | $C_{4}$ | $C_{8}$ | $C_{13}$ | $C_{17}$ | $C_{21}$ |
| 6 | $C_{3}$ | $C_{7}$ | $C_{12}$ | $C_{16}$ | $C_{20}$ |
| 7 | $C_{2}$ | $C_{6}$ | $C_{10}$ | $C_{15}$ | $C_{19}$ |
| 8 | $C_{1}$ | $C_{5}$ | $C_{9}$ | $C_{14}$ | $C_{18}$ |
| 9 |  |  | $C_{13}$ | $C_{17}$ |  |

2. We will set $C_{10}$ equal to 100 .
3. To ensure that the portfolio is financially balanced in the long term, we will impose the inequality constraint $\Sigma_{i} f_{i} C_{i} \geqslant 100$.
Solving this quadratic programming problem for the three BMS with the IMSL software, we find the optimal solutions appearing in Table 8. For the reason discussed above on the length of the period of analysis, optimal premium levels may depend on the maximum value of $t$ used in the calculations. For this analysis, we limited ourselves to a period of $t=9$ years.

TABLE 8
Optimal premiums for the BMS

| Class | BMS1 | BMS2 | BMS3 | Belgian BMS |
| :---: | ---: | :---: | :---: | :---: |
| 0 |  |  |  | 54 |
| 1 | 79.2 | 70.1 | 54.1 | 54 |
| 2 | 82.2 | 73.1 | 57.0 | 54 |
| 3 | 85.5 | 76.4 | 60.4 | 57 |
| 4 | 88.8 | 80.2 | 64.2 | 60 |
| 5 | 93.8 | 86.5 | 78.5 | 63 |
| 6 | 99.6 | 91.9 | 83.9 | 66 |
| 7 | 100.0 | 98.2 | 90.1 | 69 |
| 8 | 100.0 | 100.0 | 97.5 | 73 |
| 9 | 100.0 | 100.0 | 100.0 | 77 |
| 10 | 100.0 | 100.0 | 100.0 | 81 |
| 11 | 180.2 | 155.1 | 147.1 | 85 |
| 12 | 195.1 | 167.6 | 159.6 | 90 |
| 13 | 220.8 | 179.3 | 174.0 | 95 |
| 14 | 237.9 | 197.0 | 189.0 | 100 |
| 15 | 258.1 | 212.0 | 204.0 | 105 |
| 16 | 282.4 | 229.7 | 221.7 | 111 |
| 17 | 306.6 | 250.9 | 233.6 | 117 |
| 18 | 357.9 | 294.4 | 241.6 | 123 |
| 19 |  |  | 260.9 | 130 |
| 20 |  |  | 283.7 | 140 |
| 21 |  |  | 311.1 | 160 |
| 22 |  |  | 314.8 | 200 |
| 23 |  |  | 395.5 |  |
| 24 |  |  |  |  |

With BMS1, we note that a single claim increases the premium by $95 \%$, while four claim-free years reduce the premium by only $0.4 \%$. BMS2 is a better system since it produces larger bonuses than BMS3. The same conclusion is reached when comparing BMS3 to BMS2. With BMS3, a good driver can receive a decrease of $45 \%$ of his premium after 9 years without any accident. This bonus is financed by the bad drivers, who may end up paying up to 4 times the initial premium. BMS3 would be preferred to BMS1 and BMS2.

The last column of Table 8 presents the percentage of the premium charged in the current Belgian BMS. The transition rules are somewhat different, however: a driver goes up by four classes for the first accident in a year and by five classes for each subsequent accident in that year. After four consecutive claim-free years, a policyholder can not be in a class higher than 14, complicating the Markovian structure of the model. It is interesting to note that, like BMS3, the Belgian system has a maximum bonus of $46 \%$; however, the maximum malus in the Belgian system is only $100 \%$, compared to $295 \%$ for BMS3.

BMS3 also has the interesting property that it stays financially balanced over the years. Table 9 shows the average percentage $C$ of the premium received by the insurer for $t=1, \ldots, 40$. As can be seen, the average premium fluctuates between $96 \%$ and $115 \%$ of the initial premium over the next 40 years.

TABLE 9
Financial equilibrium for SBM3

| $t$ | $C$ | $t$ | $C$ | $t$ | $C$ | $t$ | $C$ | $t$ | $C$ |
| ---: | ---: | ---: | ---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | 110.2 | 9 | 99.3 | 17 | 98.0 | 25 | 98.9 | 33 | 100.1 |
| 2 | 115.1 | 10 | 98.7 | 18 | 98.2 | 26 | 99.2 | 34 | 100.4 |
| 3 | 114.3 | 11 | 98.9 | 19 | 98.4 | 27 | 99.5 | 35 | 100.5 |
| 4 | 105.3 | 12 | 95.9 | 20 | 96.8 | 28 | 98.5 | 36 | 99.7 |
| 5 | 107.2 | 13 | 97.8 | 21 | 98.3 | 29 | 99.6 | 37 | 100.4 |
| 6 | 103.0 | 14 | 97.9 | 22 | 98.6 | 30 | 99.8 | 38 | 100.6 |
| 7 | 102.6 | 15 | 98.3 | 23 | 98.9 | 31 | 99.9 | 39 | 100.6 |
| 8 | 97.4 | 16 | 96.2 | 24 | 97.7 | 32 | 99.2 | 40 | 100.0 |

## 5. CONCLUSION

In this note, we have shown how to construct a BMS which stays in financial equilibrium over the years, using a quadratic minimization procedure, with linear equality or inequality constraints. We could add more constraints on the premiums of the BMS. For example, if it is deemed desirable that the differential in premium between classes be at least $k \%$, we would add the constraint

$$
C_{i+1}-C_{i} \geqslant \mathrm{k}
$$

This could alleviate some of the difficulties encountered with BMS1 (high premium increase following a first accident and many claim-free years needed before receiving a bonus). The maximum bonus given to a driver and the maximum penalty a bad driver could receive could be limited with the constraints

$$
\begin{aligned}
& C_{1} \geqslant A \\
& C_{n} \leq B .
\end{aligned}
$$

Some regulatory requirements as well as constraints of insurance executives could also be accommodated in the system.

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